

MARSHALL N. CARTER

Marshall N. Carter is Chairman of the New York Stock Exchange Group and Deputy Chairman of the parent company NYSE Euronext. He was Chairman of the Board of Directors of the predecessor, New York Stock Exchange for two years prior to the merger. Mr. Carter served as a director of the NYSE since November 2003.

Mr. Carter 69, most recently was a lecturer in leadership and management at the Sloan School of Management at Massachusetts Institute of Technology and Harvard's Kennedy School of Government.

Prior to the Exchange, Mr. Carter served as the Chairman and Chief Executive Officer of the State Street Bank and Trust Company, Boston, and of its holding company, State Street Corporation. He joined State Street in July 1991 as President and Chief Operating Officer, became CEO in 1992 and Chairman in 1993. During his nine years as CEO, the company grew more than six fold. State Street is a leading servicer and manager of financial, pension and mutual fund assets worldwide. Prior to joining State Street, Mr. Carter was with the Chase Manhattan Bank for 15 years, in positions related to finance, operations and global securities businesses.

A former Marine Corps officer who was awarded the Navy Cross and Purple Heart during two years' service as an infantry officer in Vietnam, Mr. Carter served from 1975-76 as a White House Fellow at the State Department and Agency for International Development. Major projects during that year were the application of satellite technology to agricultural activities in West Africa, the use of high-level U2 photography for disaster relief activities in Guatemala and the use of sensor-surveillance equipment as a member of the project team that installed the U.S. Sinai Surveillance Mission in Israel after the 1973 Middle East War.

Mr. Carter holds a B.S. degree in civil engineering from the U.S. Military Academy at West Point; (1962) an M.S. in operations research and systems analysis from the U.S. Naval Postgraduate School, Monterey, California (1970); and an M.A. in science, technology and public policy from George Washington University (1976) which he attended on the GI Bill.

Mr. Carter was chairman of the Board of Trustees of the Boston Medical Center, the primary inner city hospital for Boston from 2001-2009. Long active in industry affairs, he co-chaired the U.S. Working Group of Thirty, which developed recommendations for revamping world securities clearance and settlement processes after the securities markets problems of October 1987. He was a member of the Board of Directors of Honeywell International from 1997-2005. Mr. Carter also chaired the Massachusetts Governor's Special Advisory Task Force on Massport and Logan Airport following the events of September 11, 2001. In 2006, Mr. Carter was inducted into the American Academy of Arts and Sciences.

He was born in 1940 and grew up in Washington DC, Alaska and Colorado.

July 2009